

**To:** Coursen, Robin[Coursen.Robin@epa.gov]  
**Cc:** Schmittziel, Paula[Schmittziel.Paula@epa.gov]  
**From:** Garufi, Katherine  
**Sent:** Wed 7/8/2015 12:14:34 PM  
**Subject:** RE: Meeting Thurs on Upper Animas  
[2014.IndirectRates.xlsx](#)  
[Remedial Design Spreadsheet.xls](#)

Robin/Paula,

1. Attached are the indirect rates for USACE by district (which impact the fully loaded rate). They are GSA audited and set. EPA has similar indirect rates (Someone in your office cost recovery group probably has them or you can see them on bills to RPs).

2. I have also attached the IGCEs for RD so you get an idea of what USACE costs are to procure and manage subcontracts with limited fieldwork.

Basically, here is what you need to analyze. For both options, hypothetically, you will be paying the same for the "RI/FS contractor work". You can figure that is a sunk cost regardless. What you need to analyze is the pros/cons of having USACE versus EPA manage the contract and field work of the RI/FS contractor (noting that you will need USACE support regardless).

Option 1: EPA manages RI/FS work under RAC

Pros: Less extramural cost for procurement/management/oversight

Cons: More costs for RPM (EPA) time and travel, and PO and CO time

EPA will still need to exercise an IA with USACE to help coordinate multiple efforts

Option 2: USACE manages RI/FS work under their contract

Pros: Less EPA resources for day to day contract management

USACE can manage significant field work, coordinate efforts, etc (larger

role for more seasoned technical folks)

Cons: More extramural costs since you are playing RI/FS contractor cost plus USACE procurement/management/oversight of contract (see the IGCE template for an idea of that)

Hope that helps.

Kate

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**From:** Coursen, Robin  
**Sent:** Tuesday, July 07, 2015 5:28 PM  
**To:** Garufi, Katherine  
**Cc:** Schmittdiel, Paula  
**Subject:** Meeting Thurs on Upper Animas

Hi Kate, I know last week and your vacation was a long while ago; and by the way, thanks for visiting us on your vacation! Remind us, were you going to send us cost rates for overhead for to use in comparisons when we evaluate which contracting or IA strategy to use? Silly me, I took notes on a sticky note because I was out of paper and they have a way of disappearing. Thanks.

Robin Coursen

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